“My day in St Judes was one of the most moving days of the whole trip. The work here is truly world-beating. You’re a one off and I admire you hugely.”

Dr. Miriam Stoppard, UK’s leading authority on parenting, childcare and women’s health

Inside This Report

4 Chairman’s Message
6 Who We Are
6 Our Vision
6 Our Mission
7 Where to Find Us
8 What We Do
8 Where Your Money Goes
9 How the Money is Spent
9 New Admissions and Returnees
10 CEO’s Report
12 The ‘Three R’s at St Judes
18 The Year in Review
26 Directors’ Report
33 Auditors’ Report
35 Cash Flow Statement for the Year 2016
36 Balance Sheet as on 31st March 2016
37 SRTT Statement
38 RDTT Statement
39 Statement of Income & Expenditure
40 Notes Forming Part of Financial Statement
Chairman’s Message

The year, our tenth since inception, has been a very fruitful one. There has been expansion in the current locations, namely Delhi and Kolkata. In Delhi we were fortunate to acquire space adjoining our existing centres in Noida and with an additional 20 units, the total number at the Delhi cluster has soared to 42.

In Kolkata, our first centre finally relocated and expanded at its permanent home - Premashraya. While there is scope for further growth, we currently have 24 units operational at this location. The Tata Medical Centre has always considered St. Judes as a valuable partner in the care of their paediatric patients and we expect further growth at this location linked with the expansion of this hospital.

In Mumbai, we finally got an opportunity for unprecedented expansion with the addition of 14 centres at a new location in the Cotton Green area. This has come about through our decade-long close and fruitful association with the Tata Memorial Hospital, which has time and again endorsed our time-tested model of holistic care as a key factor in total cure and prevention of abandonment of treatment. It follows then, that the therapeutic responsibility of children suffering from cancer would continue to be shared by the medical fraternity and St. Judes in their future ventures.

This promises to be not only a major step towards building facilities for a larger number of little patients and their families but also, a definitive and powerful statement against the mind-set that associates cancer with defeat.

It will be a spark that will kindle hope, and we are well prepared to turn that hope into reality.

The implications of the new CSR bill are slowly being felt, with corporate houses being open to supporting our cause. The work undertaken by St. Judes is not easy to slot into one of the bill’s mandated areas but, as has been conveyed in the subsequent amendment, the spirit of the work must be considered. We certainly tick many boxes: child welfare, health, education and measures for reducing inequalities faced by economically and socially disadvantaged people.

One thing is certain: the impact of time spent under the St. Judes roof extends beyond a saved life - which is precious in itself. But it is heartening too that these families on their return home are transformed into agents of a wholesome, irreversible change.

Utpal Sengupta
Chairman

“What an effective, compassionate, noble & generous venture. God Bless all.”

Maj Gen L S Vohra
**Who We Are**

St. Jude India ChildCare Centres (St. Judes) empowers children and their families with the physical and emotional necessities that will give them a better chance of beating cancer.

Hospitals, through the donations they receive, provide treatment to children in need. Once treated, these children end up on the streets as they do not have access to the disease-free environment essential for their recovery. This neutralises the effect of the treatment and places the children at the risk of a relapse. At St. Judes, we create and maintain for these children the safe and clean environment essential for their recovery. In addition, we also provide nutritional, educational and recreational support, transportation services and counselling services for the children and their families during this traumatic experience.

**Our mission**

To facilitate the recovery of children who are undergoing treatment for serious chronic diseases like cancer by providing clean, safe and cost-free accommodation.

**Our vision**

To nurture and develop our sustainable model that places children undergoing treatment for various diseases, on the path to a happy and healthy life. In doing so, we hope that every child will realise his or her potential and transform their lives.

**Where to Find Us**

**Mumbai**

Location 1
Centre M1 – Rani Vicasj Memorial Ward at Mhaskar Hospital
Dr. Mhaskar Hospital, 31 B. D. D. Chawl
Sahibbai Mohile Marg Off N. M. Joshi Marg
(Delisle Road) Police Station, Mumbai 400 013
Tel: +91 22 2309 2800

Location 2 (Centres M2 & M3)
Centre M2 – The P Jhunjhunwala Foundation Centre
Centre M3 – The McKinsey Kinderhilfe Centre
2nd Floor, Indian Cancer Society, 74 Jerbai Wadia Road,
Browads, Parel (East) Mumbai 400012
Tel: +91 22 2417 1614

Location 3 (Centres M4, M5, M6, & M7)
Centre M4 – The Napoj & Hrini Madon BMT Centre
Centre M5 – The Alchemy Foundation Centre
Centre M6 – The Indu & Virendra Gupta Centre
Centre M7 – The Hindustan Unilever Centre
Advanced Centre for Treatment, Research and Education in Cancer (ACTREC), Sector 22 Kharhgan, Navi Mumbai 410 210
Tel: +91 22 27405149

Location 4 (Centre 8)
Centre M8 – The Aja Verma Centre
1st Floor, Trust House, 35 Hospital Avenue, Dr E. Borges Road,
Parel, Mumbai – 400012
Tel: +91 22 2471 1621

**Kolkata**

Location 1
Centre K1 – Kolkata
Premashraya, 1st floor, DC-193/1, New Town, Rajarhat,
Kolkata - 700156
Tel: +91 96 74901441 / +91 92 30298804

Location 2
Centre K2 – The Jacobs Ladder Centre
213, Mahatma Gandhi Road Thakurpukur, 93 Shantinari Pally
P.S. - Haridevpur, Kolkata 700 063
Tel: +91 98 3015 4456

**New Delhi/NOIDA NCR**

Location 1 (Centres D1, D2, D3, D4)
Centre D1 – The Bilan Cooper Centre
Centre D2 – The Eagle Peak Centre
Centre D3 – Max India Foundation Centre
Centre D4 – The Indira Pravin Mehta Centre
C-24, Sec-26, Noida, Uttar Pradesh, 201 301
Tel: +91 120 413 5539

**Hyderabad**

Location 1
Centre H1 – The Premlata Vandravan Shah Centre
St. Jude India ChildCare Centres, House no 8-2-703/A/6 Road no 12, Banjara Hills, Hyderabad 500034
Tel: +91 40 2227 2606

**Jaipur**

Location 1
Centre J1, J2, J3 – Kavita Cancer Care Centre
St. Jude India ChildCare Centres, Kavita Cancer Care Centre, Sector 7, Opp. Vidhya Sagar School, Pratap Nagar, Jaipur, Rajasthan 302033
Tel: +91 141 279 1513

**Registered Office**
Victoria House, Pandurang Budhkar Marg, Mumbai 400 013
Tel: +91 22 2497 1102/36

**Administrative Office**
628-629 Arun Chambers, 6th Floor, Tardoo Main Road,
Mumbai 400 034
Tel: +91 22 2351 5174

"Very well maintained and hygiene and patients are kept under very good care. Hospitable Staff.”

Andrea Hamilton, Philantropy & Social Impact at Generation Capital
What We Do

We provide across our Centres a safe and clean environment that is essential to the recovery of a child. In addition, we also provide nutritional, educational and recreational support, transportation services and counselling services.

Housing Facilities
Each family is provided with a unit, which comprises a bed and storage facility. In addition, families are also provided with common washing areas and cooking facilities that are kept spotlessly clean by our families and the staff we employ.

Nutritional Support
Each family staying at St. Judes is provided with a ‘starter pack’ comprising basic food staples and a set of utensils. The families are provided with cooking oil every month as well as food grains, milk, pulses and other protein-rich supplements every week.

Transportation Services
Children from our Centres are provided with transportation to and from the hospital for treatment.

Educational Services
We believe in a concept-based educational programme that aims to open up new windows in the minds of our children. We assist children with reading, writing and maths, and help them improve their understanding of languages. In addition, we also conduct regular art and science education trips to local sites and museums.

Support Services
Parents whose children are admitted to our Centres, have more often than not left their villages to avail of the treatment and in doing so have left behind their livelihoods to do whatever is possible to save the lives of their children. We at St. Judes provide families with the psychosocial support to cope with this abrupt transition in their lives. At our Centres, we empower parents with occupational skills, conduct recreational and stress relief activities and facilitate group discussions and counselling sessions.

Where Your Money Goes

“Very impressed. Hope to see many more centres and you to carry on the good work.”
Rohit Srivastava - BCG, India

How the money is spent
on our New Project at Cotton Green Cluster which will be started in Collaboration with TMC

New Admissions and Returnees for 2015–16

In the year 2015-2016 we expanded at existing locations and increased our capacity from 211 to 223. The new centres set up during 2014-2015 has increased the geographic distribution of our beneficiaries. The following is a summary of the data:

1st April, 2015 to 31st March, 2016

<table>
<thead>
<tr>
<th>Where our families reside</th>
<th>Numbers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Andhra Pradesh / Telangana</td>
<td>93</td>
</tr>
<tr>
<td>Arunachal</td>
<td>1</td>
</tr>
<tr>
<td>Assam</td>
<td>3</td>
</tr>
<tr>
<td>Bihar</td>
<td>36</td>
</tr>
<tr>
<td>Haryana</td>
<td>9</td>
</tr>
<tr>
<td>Jammu &amp; Kashmir</td>
<td>1</td>
</tr>
<tr>
<td>Jharkhand</td>
<td>16</td>
</tr>
<tr>
<td>Karnataka</td>
<td>3</td>
</tr>
<tr>
<td>Madhya Pradesh</td>
<td>17</td>
</tr>
<tr>
<td>Maharashtra</td>
<td>185</td>
</tr>
<tr>
<td>NCR</td>
<td>1</td>
</tr>
<tr>
<td>Nepal / Bangladesh</td>
<td>20</td>
</tr>
<tr>
<td>Odisha</td>
<td>10</td>
</tr>
<tr>
<td>Rajasthan</td>
<td>59</td>
</tr>
<tr>
<td>Tripura</td>
<td>1</td>
</tr>
<tr>
<td>Uttar Pradesh</td>
<td>48</td>
</tr>
<tr>
<td>West Bengal</td>
<td>67</td>
</tr>
<tr>
<td>Total</td>
<td>470</td>
</tr>
</tbody>
</table>
St. Judes continued on its growth trajectory through 2015-2016, not only with an increase in the number of centres and units, but also with the new Team Members and staff who came on board as well as the activities and facilities for the children.

Fundraising
An important milestone was the launch of UTI MF’s CanServe, whereby investors in UTI’s leading schemes, Masterkars, SPREAD and Balanced Funds now have the option of donating part or all of their dividends to St. Judes. We are indeed grateful to the Unit Trust of India for considering St. Judes to be a worthy partner - and we see it as recognition of our good work, governance and transparency. During the year UTI organized meetings with their distributors and agents at St. Judes’ Centres across the country. Response has been encouraging and we hope people take this opportunity to share their good fortune with the less privileged in their time of need.

Our supporting charity in the UK held a gala fund-raiser in May in order to promote our work. Response from the UK and across the country. Response has been encouraging and we hope people take this opportunity to share their good fortune with the less privileged in their time of need.

Our occupancy at most locations continues to be 100% and we are confident about maintaining this even with the expansion in 10 years.

New Centres
Our long awaited move to our permanent centre in Kolkata at Premashraya took place in July. Located on the first and second floors of Premashraya, the patient’s home built by Tata Medical Centre, our centre currently accommodates 24 families on the first floor and will accommodate 50 children when the second floor is commissioned. Union Minister of State with Independent Charge for Power, Coal, New and Renewable Energy and Mines, Mr Piyush Goyal inaugurated Premashraya and spoke of the work of St. Judes in glowing terms.

An exhibition of photographs, ‘Through Their Eyes,’ graced the walls of Unilever House where the gala was held. These photographs had been taken by our children during their stay at our Mumbai, Delhi and Kolkata centres. Workshops had been organized for them to learn the basics of photography and this exhibition was an expression of their view of the world.

Volunteer support
Several new Team Members have joined local teams, bringing their experience to strengthen the strong volunteer base which is the pivot of St. Judes. Bissacahd Roy Ghatak joined our Kolkata team and, being an architect, is an invaluable addition to our Premises team. Mitu Uheria brings her skills to the Third Circle in Jaipur. Jackha Rao came on board at Hyderabad to help in fund raising. The central team in Mumbai welcomed Geeta Verma to strengthen the S & D team. Mala Swarup has taken charge of liaising with our international supporters and streamlining our mailing list. Raj Bapaj brings his experience to our premises team and Amita Chauhan adds impetus to our communications team.

An exciting fundraiser, Ride to Raise, was organized by a group of well-wishers led by Jastep Kharne, CEO Barclays. 10 of them, mostly professionals who call their group Wurlee 545, cycled in relay from Delhi to Mumbai in 60 hours. They created awareness for St. Judes, while having fun and raised funds as well in the process. Every year we have supporters running for St. Judes in the Standard Chartered Mumbai Marathon. This year was no different, with a number of corporate teams and individuals doing their bit to show their support.

A satisfying year
This has been a satisfying year, with a lot of promise for the future.
**The ‘Three Rs’ at St. Judes**

*By Shubha Khandekar*

“The whole purpose of education”, as renowned American journalist and author Sydney J. Harris poignantly observes, “is to turn mirrors into windows”. This is the fundamental principle on which education at St. Judes is based, as it is consciously designed, developed and fine-tuned to address the needs of families that are essentially deprived, disadvantaged and traumatised.

An essential part of our Third Circle activities, education at St. Judes is inclusive and holistic in more senses than one: the open-endedness of topics covered, the room to include parents into its gamut, the informal approach and flexibility, the open-endedness of topics covered, the room to include parents into its gamut, the informal approach and flexibility, the use of technology, the wide range of innovative teaching methods, the inputs given by our dedicated volunteers and last but not the least, the empirical dynamism of its evolution based on continuous feedback that ensures that no person, child or adult, under our care gets left out of the learning process.

**Addressing Diversity**

To address the needs of children of varied age groups and who come to us from widely different backgrounds, each location has developed its own innovative solution to addressing the challenge of such diversity. Due care is also taken that the child who might experience difficulty in concentrating, judgement and reasoning, distraction, memory loss, impaired arithmetic skills, behavioral changes and mood swings etc. is not burdened with studies.

“The child’s readiness is our first priority,” says Manisha Bhor who has been a teacher with us at Parel, Mumbai for 2 years. She is a single parent of 2 school going girls and teaches English, Maths and Science to our kids with exemplary dedication. “Unlike other places, we do not impose teaching on a child here. We go by the child’s convenience,” she points out.

In Kolkata, an innovative system that bypasses chronological age and focuses on the child’s ‘readiness’, has been put in place. It consists of 3 categories, namely Starters, Movers and Flyers and each child is placed in one of the three groups on the basis of his/her ability. Appropriate books and audio visual aids are provided for each of the groups. Hence, it becomes very well possible for all the children to learn the very same lesson at their respective levels: Starters using a variety of Montessori apparatus, the Movers using AIs and the Flyers using books.

Appropriate Montessori apparatus available at the Centre consists of flash cards, puzzles, stools, toys and colouring books used for teaching them colours, shapes, numbers, English and Bengali alphabets and names of birds, animals and objects of everyday use. Children thoroughly enjoy this method.

The Movers focus on basic math, reading, language skills, grammar and simple sentence formation. Children are encouraged to write and improve their handwriting both in English and in Bengali.

The Flyers, besides studying from their school textbooks, write essays, practise spellings, grammar and comprehension. In teaching life sciences and geography, live examples, experimentation, as well as the atlas and globe are used in abundance.

Following a similar trend, a program called Edu CAN Child program has been introduced in Delhi under which children are classified on the basis of their educational level rather than their chronological age, so that each child gets an opportunity to learn, as per his/her interest, strength and cultural background.

**Inclusive Curriculum**

The inclusive curriculum developed and recently introduced in Mumbai follows a 6 monthly replicable cycle and focuses on developing skills such as critical thinking, life skills, discussion-mode, logic etc. and kindling the child’s curiosity, rather than on bookish knowledge. We have seen that this helps the child to slide seamlessly into the classroom once back home, whereas the facts learnt or knowledge acquired is forgotten over a period of time.

Based on Howard Gardener’s ‘Multiple Intelligence theory’, the curriculum on the one hand accommodates the different aptitudes and capacities of the children, and on the other, exposes them to a variety of stimuli for the learning to become effective. The collective nature of the process not only enhances the learning manifold but also makes it enjoyable and inclusive.

The flexible and age appropriate curriculum is divided into smaller modules: monthly for Themes and weekly for Study, consisting of the basics of mathematics and language learning. Every month all children work on a common, practical theme which has a long term utility value.

The curriculum is designed as Activity Based Learning (ABL) or Experiential Learning wherein, with the help of teaching aids, the children experience first, and then draw out the learnings. Profuse use of worksheets strengthens the learning.

Following a similar trend, a program called Edu CAN Child program has been introduced in Delhi under which children are classified on the basis of their educational level rather than their chronological age, so that each child gets an opportunity to learn, as per his/her interest, strength and cultural background.

**Our inspiration**

It is a source of immense satisfaction to us that some of our kids, apart from getting cured, have also done well in their respective fields of choice and have mingled comfortably with the mainstream.

**Deepak Awar**

Deepak stepped into St. Judes, Parel, with blood cancer in 2010, when he was a 7th Std schoolboy. Today he has completed his treatment, is off medication and comes only for routine check-ups. He is in the 2nd year of college today, following his dream of doing a diploma in computer science.

**Sonal Gawai**

Sonal is a 19 today. A healthy, bubbly, confident and smart young lady, with dreams of becoming a computer engineer. She was 10 when she was diagnosed with Acute Lymphoblastic Leukaemia (ALL). During her treatment she lost an eye to infection, but plucky little Sonal went back to school, unmindful of her missing eye which she dealt with by wearing her zany dark glasses. She was on active treatment for 1 1/2 years, and thereafter on maintenance for 4 years before the doctors declared her 100% cured. Sonal stood first in her school in the SSC exam with 97% marks and is now a proud recipient of a scholarship from ACT.

**Dishka Patidar**

Dishka, the daughter of a farmer, came to us in 2008 from Khandwa, Madhya Pradesh, for the treatment of Dystroglycinoma. She was cured in 2 years and now comes for check-ups only once in 18 months. She is studying in the 2nd year of computer engineering and is staying all by herself in a girls’ hostel in Indrapuri near Indore.

“It has been an inspiring visit to your Parel Centres. Keep up with this great job that you are doing.”

Maturin Thourai, Managing Director Roche, India
The ‘Three Rs’ at St. Judes

By Shubha Khandekar (continued)

**Teachers Trigger Transformation**

All the centres across Mumbai are delivering this curriculum through their respective centre teachers who are trained in it. The teaching at all the centres is synchronised to follow the same curriculum daily. Detailed lesson plans and worksheets are being accessible and available to all on the Google Drive in Hindi and English create a common learning platform for all. Further, all the teachers meet weekly at a centre and under the supervision of a mentor, take an update on their past activities. They discuss, solve difficulties and share ideas on ways to further enrich the coming week’s curriculum.

The teachers also maintain a daily record of how their lessons have gone, problems faced, children’s response, creative ideas and suggestions, if any, to sharpen the focus of the lessons. They undergo regular training programs/ workshops, for team building, self-identity, self-improvement, and inputs on the themes chosen for the children.

Our Jaipur team is faced with the challenge of finding specialised teachers due to the location of the cluster on the outskirts of the city. Undeterred, the team proactively improvises a good deal to enhance the learning process for the children. One of the very popular devices consists of incorporating day to day objects and activities in a role play as a medium of teaching. Children enjoy being buyers and sellers of vegetables and groceries while at the same time the basics of maths seep into their minds. Art and craft, and indoor games and puzzles too are liberally used for teaching. These are methods that the kids have never been exposed to before in their village schools. As the kids take to these tricks and share them with their parents, the parents are surprised and they get increasingly more interested in learning new things themselves. Here begins learning as a joint effort between children and parents.

Hyderabad has a teacher visiting three days a week and teaching the children basic mathematics and English. There is focus on poetry, proverbs, storytelling and general knowledge. An artists’ group spends Saturdays at the centre teaching various art forms to the children and their parents.

**Techno comfort**

Computer literacy, through weekly classes, is for parents too, in some of the centres, is an essential component of education at all our centres. Some kids have their own laptops on which they learn and practise software such as Word, Excel and Notepad.

However, the rock star of our Delhi cluster’s educational activities is KVAN, a technological marvel, donated to the centre by the educational branch of IL&FS, a construction company, to facilitate studies for our children. KVAN is a multimedia device which can be used for multipurpose activities. It is an innovative tool which can be used to attract the children towards studies using visual/virtual teaching. It is loaded with animated stories in English and Hindi, which serve as a source of entertainment and maths and sciences lessons. Adult literacy and vocational skills training are also part of its capabilities.

KVAN, the world’s first community computer keeps the children and the adults engaged and focused for a longer duration than do the conventional methods of teaching.

**Angelique Magic**

St. Judes is fortunate to have like-minded donors who understand the specifics of our need. Angelique International Limited has generously donated beautiful, multilingual children’s books and our families across all our centres have fallen in love with them.

The change the books have brought about is dramatic and within less than a year, the Angelique libraries have become an integral part of St. Judes’ educational initiatives. As chemotherapy affects the cognitive abilities of the kids, it becomes all the more important to encourage children in developing a reading habit so as to keep the neurons intact. We have observed that children who come to the centre with low interest in studies get attracted to the Angelique books, start with the beginners’ books and rapidly increase their capacity to read.

In Kolkata, Shila Bose, a volunteer who comes in for story telling sessions now uses these books for her sessions. Having read a few, children frequently make up their own stories, with a moral to boot. They draw pictures based on these stories, colour them, share stories with each other, and slowly become addicted to reading!

Exploring stories also helps our children learn the difference between ‘real’ and ‘make-believe’ and it helps develop their own ideas. Reading aloud helps children develop positive associations with books and reading and children build a stronger foundation for school success. We have regular story reading sessions at all centres, which conveys the message that all children are very important to us and that this time is reserved for them.

We often see older children encouraging the younger ones to read, and are happy to hand-hold. Some of our children have picked up a smattering of another language (apart from some English and reasonably good Hindi), thanks to the same books being available in different languages!

We have noticed that at some point parents begin to learn from kids or begin to take an interest in the child’s education.

**Our inspiration**

(continued)

**Surodip Pai**

Surodip stepped into St. Judes, Kolkata in October 2015 at the age of 9 for treatment. A smart and studious boy, his parents often worried that he would lose an academic year due to the illness. He completed his treatment in March 2016, just in time for the annual exam. The teachers were very surprised with the results: he had forgotten nothing despite being absent from school through 6 months of rigorous treatment. In fact he had learnt many new things like preparing a scrapbook and developing his own stories.

**Animesh Mondal**

Animesh, 7, is the son of a gardener from Howrah and his mother is a seasonal worker, both barely literate. He at the Kolkata centre perceived Animesh as a child with low IQ. He was cranky and aggressive, and made no eye contact while speaking with anybody. His mother kept pressing him to participate in activities, especially studies. As he lagged behind his peers, our edu-coordinator, with infinite patience, followed up with the mother’s efforts, teaching him the same lessons again and again. A change was noticed when he enquired after the teacher when she was absent. He started waiting for her, every day, and his interest steadily grew. He has now gone home and joined a local school. His mother takes his studies every evening. On his recent follow-up visit, he looked confident, smiled at all of us and told us that he is not a stranger anymore.

Joy Sattin - Volunteer from the UK

“Thank you very much for showing me around your lovely centre. It has a fantastic and happy atmosphere and great facilities.”
The ‘Three Rs’ at St. Judes

By Shubha Khandekar (continued)

Book Bonding

One of the most valuable outcomes of these books has been the bond they have forged within the families. Children who are very small, get attracted to the pictures in the books and force their parents to read them. “Chhoti Si Lali”, “Amma Sabki Pyari Amma”, “Nanhi Ungaliya”, “Chatpat Bander Aur Pencil” are some of the favourite titles in this age group. We have often seen them trying to reconstruct a story on their own by following the pictures. It is heartening to see parents read stories to their children, which they had never done before, and the children absolutely love it. In Jaipur, parents can also be seen reading stories to a group of kids late at night after dinner. Mothers also have been hooked on to reading as a habit.

A minor offshoot is that the importance of easy access, systematic arrangement and proper maintenance of the books get deeply imbibed in the children. They develop respect and an attachment to the books they read. We have had children who insist that the same story be read to them at bedtime every night and one child who, on her return from the hospital, could not fall asleep till her favourite story was narrated to her.

The use of art and craft is another method that invariably draws the mothers into their children’s education. In fact they start helping the children in making charts and other objects, such as Handi and Jhula for Janmashtami. In fact the mothers encourage the children to attend these sessions.

We have had parents who held a book in their hands for the first time after stepping into St. Judes. On the other hand there are parents who are recommending inclusion of books for adults in the library. Amar Chitra Katha comic books are in high demand among kids and parents alike.

Volunteers Contribute

Volunteers supplement our educational efforts well at all centres through their regular visits and innovative teaching methods. In Delhi a group of volunteers teach basic English, team work, etiquette through poems, songs, games and skits. Mrs Rachna Grewal, one of our volunteers in Delhi, conducted a fun activity wherein a story was told to the children who made paintings and then all the paintings were joined together not only to make a giant mural, but also to create a feeling of pride and solidarity among the kids.

Keeping Abreast

A very popular activity at our Kolkata centres is the sessions on Current Affairs. Parents gather every week during the time allocated for it, collectively read newspapers and magazines and discuss the main issues. Children too are given a role. They make scrapbooks with newspaper clippings, charts, tables and graphics and occasionally even create small topical skits.

“Incredible energy in this place. I felt like part of the family from the first moment. What you are doing is just amazing. Thanks a lot.”

Andrea & Luca Bonbenthe - BeRevolution & Forma Onlus
(Travellers who drove in a 1956 Fiat 500 from Italy to Japan for childhood cancer awareness)
The Year in Review

Delhi Cluster

Although there are 27 regional cancer centres across India under the National Cancer Control Program, the Indian Rotary Cancer Institute, associated with the AIIMS in New Delhi, draws a large number of cancer-affected children from northern India, especially Uttar Pradesh and Bihar. This regional centre is one of the preferred destinations among the regional cancer centres located in North India. As the AIIMS Institute of Medical Sciences (AIIMS) receives more outstation patients than those from Delhi/NCR region, St. Judes becomes a source of solace for such families from outside Delhi whose children are battling cancer.

The EduCAN child programme, designed especially for children undergoing cancer treatment, was introduced in the Delhi cluster. Activities for mothers included both hobbies such as art and craft and those useful for income generation, such as garment stitching. Outdoor games have proved to be effective and refreshing stress busters for our fathers. On occasions such as Holi, fathers took up the task of cooking, thus promoting a sharing of responsibilities. Children and adults alike found yoga useful to relieve stress and enthusiastically took part in the weekly sessions, following it up with daily practice. Community lunches strengthened bonds among families from diverse backgrounds.

On the occasion of World Cancer Day, mothers were counselled on how to maintain a healthy lifestyle. Mothers discussing the effect of positive thinking on children’s health, was a lovely tribute to the way of life carefully inculcated at St. Judes. Playing doctor and patient on World Health Day brought unforeseen joy to kids enacting their roles on stage. Recitation and monthly theme-based art and craft activities brought us the learning that they divert the child’s mind away from the pain he/she suffers from, add fun to the routine, stimulates skills and creatively aid overall development. It also teaches the child that reward is won by merit and sharing of joy enhances it.

We organised an outing to the Rashtriya Dalit Prerna Sthal and the Green Garden which helped strengthen bonds within and among the families. Fathers shared childhood memories with their children which became an unforgettable experience for both.

The Delhi cluster were present at the India Habitat Centre to cheer and bid goodbye to the 10 friends who called themselves Wurlee 545, and decided to cycle nonstop, in relay, from Delhi to Mumbai - 1500 km in 60 hours. They set up a fund-raising page online and contacted their friends and family to support the cause. Their “Ride to Raise” campaign was successful beyond our dreams!

Jaipur Cluster

Since the launch of St. Judes at Jaipur last year, occupancy has been rising steadily, and with it, our efforts to cater to the varied needs of the families under our care. In April we organised the first outing for them and, taking advantage of the huge premises, introduced outdoor activities by setting up a volleyball and basket ball court. Our third centre opened in October and reported its first admission on 31st October.

In July, we launched a Go Organic drive by setting up an organic kitchen garden, in which our families, especially those who are themselves farmers, work most happily. They love the knowledge they gain about organic seeds and fertilisers while their efforts provide us with a wide range of fresh and healthy seasonal vegetables at no extra expense. The project is driven by the organisation ‘Green Living’ whose volunteers provided training to our gardener.

Yoga and counselling services are being regularly provided to our families.

The first anniversary was celebrated in November at which Mr. Neeraj K. Pawan (Additional Mission Director, NHM; Director, IEC and Joint Secretary to the Government of Rajasthan-Medical, Health and Family Welfare Department) graced the occasion as the Chief Guest.

All the national and religious festivals were celebrated with great enthusiasm.
Kolkata

On 3rd July 2015, K-1 moved to ‘Premashraya’ from the old location, a much awaited step which now ensures a home to children under cancer treatment at the Tata Medical Centre. We are on the 1st floor of the 10 storied building with a capacity of accommodating 24 children, and we have a terrace and a play area where children are delighted to play. The building and our centre was inaugurated by the Power and Coal Minister Mr. Piyush Goyal and the function was attended by the top officials from Tata and representatives from St. Judes. Dr Mammen Chandy, the Director of TMC and the Deputy Director Dr V R Ramanan were full of praise for St. Judes and expressed a wish that we should run all of Premashraya to our high standards! K-1 also achieved 100% occupancy in the very first month.

At the Jacobs Ladder centre, our supervisor Subhra made effective use of Montessori techniques for teaching English and Bengali literature, mathematics and science while computer classes were held once in a week by our supervisor Priyanka. In addition to Disney books and Angelique books, worksheet quiz, origami, Brainvita, recitation, puzzles, indoor and outdoor games kept our kids engaged in learning with fun. Weekly music and yoga classes were held for both parents and children.

Apart from festivals such as Durga Puja, Pohela Boishakh (New Year Day), Makar Sankranti, and many other festivals, we also celebrated World Cancer Day, Mother’s Day and many other occasions that brighten up the otherwise mundane days at the centre as cultural programmes include skits, folk songs and dances that are fun to perform and a joy to watch. Volunteers organised a magic show, a puppet show, children’s rides, Christmas carnival etc. with entertainment, food and gifts. Spearheading the birthday celebrations are volunteers Abha Saharia and Priya Golcha who bring home-baked cakes and food every month. Fathers took keen interest in learning computer skills from our staff.

Mr. Conrad Keijzer and his team from Akzo Nobel visited us and spent some time with the children and families. They were quite impressed by the care given to our children.

Through systematic and consistent training, our mothers acquired such skills as tailoring, crochet, basket weaving and making craft articles. They are now confident of producing beautiful laces, table cloths and other such items.

Current affair classes continued to be popular among the parents wherein they read news and discuss and debate various issues. Sampa Banerjee mentored a 2 month art workshop organized by Tata Medical Centre exclusively for St. Judes children and they participated in it very enthusiastically. Some of the outstanding paintings were chosen for a 2016 calendar, which sold like hot cakes!

International Infection control week was observed from 22nd to 28th November 2015, by holding a competition among parents who were asked to prepare models in groups. They came up with innovative ways of presenting aspects of infection and its control in daily life, such as hand washing technique, spillage management, clean and unclean environment. The competition was judged by two nurses from Tata Medical Centre.

Art Based Therapy (ABT) sessions remained the most loved activities. Guided by Madhumita, the children spent hours creating colourful art and craft items, origami, models, collages, cards, bookmarks and other objects.

Regular counselling sessions not only helped the parents to combat the disease but also empowered them to build a positive approach towards life. It enhanced their knowledge and understanding of the disease and gave them the mental strength to fight against it. Regular sessions helped them to build stronger support systems and relationships that will strengthen them and protect them psychologically.

Our focus being on stress-free education, we organised recitation classes as we found the kids enjoying them the most. Scrapbook activities and chart making too became popular to enhance learning of grammar, vocabulary, spellings, geography and maths. A wide variety of Montessori learning equipment was used to make studying interesting for the toddlers.
Hyderabad

The Hyderabad Centre, with 19 family units, had popular film stars such as Sumanth and Ms. Payal Ghosh from the Telugu film industry, visiting and mingling with the families, entertaining them and boosting their morale.

Volunteers from Novartis took the families frequently on outings to the Birla Planetarium, Zoo Park and Farm House, showing keen interest in entertaining as well as educating our children and their families. A group of artistes come to our centre every Saturday to teach our families saree painting, tailoring, craft work, drawing, decorative work and earring making with quilling paper.

With the help of donors and creative ideas of our mothers, we created beautiful plastic wire trays, penholders and flowers, and sold them in NGO fairs, thereby earning good profits as well as appreciation from the buyers. One of our visitors ordered 100 trays for pooja and our mothers completed the task and delivered the order in time.

Our TMs Mr. Shabbir, Mrs. Kamlesh Mehta and Mr. Anandh, CA conducted a session on financial inclusion, informing them about the existing government schemes, which our families found very useful. Mr. Shabbir also offered to contribute 50% of the promoter’s share for those who are willing to join in government schemes, and a large number have already done so.

To celebrate infection control week, families staged skits which were watched by our TMs.

Primary classes for Telugu, English, Hindi, Maths, Science and Social Science were held regularly. Our teacher customises lessons as per the child’s need. Our ongoing activity of adult literacy sessions thrice a week with special focus on women has resulted in an increase of their self-esteem. We regularly organise signature session for all the parents. Being unable to sign, some parents expressed their happiness at being able to eventually sign their name. Computer classes for parents as well as children are being conducted on a weekly basis.

We received donations of an Usha stitching and embroidery machine and a music system from Touch Life Foundation.

Mumbai

Parel Cluster

Apart from the celebration of the traditional, religio-cultural festivals, which bring our families together, new concepts and celebrations also contribute towards learning through sharing and experiencing. Occasions such as World Cancer Day, Women’s Day, Earth Day and Teacher’s Day gave to our families new insights into an unseen world and reason to celebrate.

Vidhi Shah, an educational consultant fixed a new curriculum in an effort to rekindle and rejuvenate the learning spirit among the kids and training for teachers in Science, Social Science, English & Maths. Lessons plans are now written in Hindi too, which makes things easier for the teachers as well as learners. Her initiatives have created great excitement and interest among the children, who are now eager to come to class every day!

Focusing on activities for fathers, a Mumbai Darshan trip broke down barriers and forged bonds among them while participation in the HOPE 2015 event, in the presence of Bollywood star Neil Nitin Mukesh, greatly boosted their confidence.

Dr. George Lazarus and his wife, who have sponsored Unit 9 in M3, came over from the USA. They were very pleased with what they saw and sent us a letter of appreciation on their return home.

Our families heartily welcomed the 10 cyclists at the Gateway of India, who rode from Delhi to Mumbai in support of St. Jude’s. Their visits to the centre created ripples of excitement and joy among the kids.

Ms. Mala Swaroop, our TM, organised one day picnic at farm house at Padaiga, Thane, where families got the feeling of being at home in their rural settings. They shared memories of their villages with each other and thoroughly enjoyed the experience.

Kharar Cluster

The Kharar cluster had a year of smooth functioning with regular activities by volunteers and staff enriching the lives of the families. Festivals were celebrated with joy and children participated in the Annual song and dance programme, HOPE, at Tata Memorial Hospital. Mothers learned new skills from several corporate and individual volunteers.

Educational activities received a new impetus with the enhanced curriculum with teachers striving to learn new methods of teaching and making their own teaching aids. Children participated in various cultural programmes in Actrec including Independence Day and Republic Day. St. Jude’s Day was celebrated with enthusiasm.
Reports & Accounts
The Board of Directors is pleased to present the 10th Annual Report and the Audited Statement of Accounts for the financial year ended 31st March 2016 and the related audit report.

Financial results

<table>
<thead>
<tr>
<th></th>
<th>2015/16 (Rs.)</th>
<th>2014/15 (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donations</td>
<td>30,28,40,434</td>
<td>11,02,21,942</td>
</tr>
<tr>
<td>Other Income</td>
<td>2,89,51,699</td>
<td>1,79,03,999</td>
</tr>
<tr>
<td>Total Income</td>
<td>33,17,92,242</td>
<td>12,81,25,881</td>
</tr>
<tr>
<td>Total Expenditure</td>
<td>20,50,82,078</td>
<td>7,52,38,499</td>
</tr>
</tbody>
</table>

Surplus for the year carried forward 12,67,10,164 5,28,87,382

Transfer to Reserves

The Company does not propose to transfer any amount to any reserves.

Recommendation Dividend

The Company is registered with a license issued under section 25 of the Companies Act 1956 (Now section 8 of Companies Act 2013) and is prohibited from the payment of any dividend to its members. Hence the question of recommending dividend does not arise.

Activities Of The Company

During the year the Company added 2 more centres, 1 at Delhi comprising of 10 units and another at Kolkata (Premashraya) with 24 units in place of existing K1 centre which had a capacity of 17 units. The capacity of K2 was reduced from 12 to 8 units, to optimize the utilisation. With the opening of these new centres, the total centres across the country have gone up to 18 centres with 223 units.

In 2016-17 the Company is planning to open additional 14 centres comprising 160 units and 1 floor for stay of resident Doctors of Tata Medical Centre, at Mumbai in collaboration with TMC at Chhatrapati Shivaji Maharaj Port Trust premises in a phased manner. There is also a plan to start 1 more centre at Premashraya with 26 units at Kolkata at 2nd floor of the existing building. With these additional centres, the total no. of centres will go up to 33 comprising of 414 units.

During the year the Company continued to conduct various theme based educational activities for children, Music Therapy and Yoga activities.

Particulars Of Employees:

As there were no employees in receipt of remuneration during the year, equivalent to or more than Rs. 1,02,500 per annum or Rs. 8,50,000 per month, the statement containing particulars of employees as required under the provisions of Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014 as amended on 30 June 2016 is not required to be annexed to this report.

Conservation Of Energy, Technology Absorption, Foreign Exchange Earnings And Outgo:

The Company is taking measures for conservation of energy and technology absorption. Details of foreign exchange earnings are at Note 24 of Notes forming part of the financial statements. There was no foreign exchange outgo during the year under review.

Board Of Directors

Pursuant to Article 47(5) of the Articles of Association of the Company, Mr. Utpal SenGupta, Mr. Ashutosh Pednekar and Mr. Aditya Mangaldas will retire by rotation and be eligible for reappointment. During the financial year 2015-16, the Board of Directors had 4 meetings [on 27/06/2015, 21/08/2015, 21/12/2015, and 10/02/2016] to review the operations / activities of the Company.

Further, at the meeting of the Board of Directors held on 31st December 2015, the Company constituted Audit Committee as a measure of good corporate governance. The Audit Committee comprises of 4 directors, namely, Mr. Ashutosh Pednekar (Chairperson), Mr. Aditya Mangaldas, Ms. Gargi Mashruwala and Mr. Jai Desai. During the year 2015-16, 1 Audit committee meeting was held on 13/1/2016.

Loans / Guarantees / Investments Made By Company U/S 186 And Related Party Transactions U/S 188 Of The Companies Act 2013:

During the year under review, the Company has not:

- Given any loans or provided any guarantee or invested in securities of anybody corporate or person in terms of section 186 of the Companies Act 2013;
- Entered into any contract or arrangement with related parties in terms of section 188 of the Companies Act 2013 and hence the question of particulars thereof in Form AOC-2 does not arise.

Risk Management Policy:

The Company has developed and implemented a risk management policy including identification of elements of risk, which in the opinion of the Board may threaten the existence of the Company.

Corporate Social Responsibility:

The Company is limited by guarantee and not having share capital. It receives donations / corpus which is used / to be used for furthering its objects only coincides with the activities which are listed Schedule VII to the Companies Act 2013.

Most of the donations / corpus are received with an understanding that the same will be spent for the objects of the Company, and not for any other purpose.

The Company does not have turnover, but it receives donations, etc. which is spent for the objects of the Company.

The Company does not earn profit, but surplus of donations received over the expenditure incurred during the year, if any, is carried forward and spent in subsequent year(s), again for the objects of the Company.

The Company is required to prepare an Income and Expenditure Account instead of a Profit and Loss Account.

The Company acts as a partner / implementing agencies in CSR of corporates.

In light of the above, the Company believes that the provisions of section 135 of the Companies Act 2013 relating to corporate social responsibility are not applicable.

Extract Of Annual Return In Form MGT.9:

As required by Section 136(3)(a) and 102(3) read with Rule 12 of Companies (Management & Administration) Rules, 2014, extract of annual return in Form MGT.9 is annexed herewith and forms part of this report.

Auditors And Their Observations:

M/s. Deloitte, Haskins & Sells, Chartered Accountants, Mumbai, auditors of the Company were appointed at the last annual general meeting held on 20.08.2014 for a term of 5 years to hold the office until the 13th Annual General Meeting of the Company to be held in the year 2019 subject to ratification at every subsequent intervening Annual General Meeting. Accordingly, you are requested to ratify their appointment at the ensuing Annual General Meeting.

There were no qualifications / reservations / adverse remarks / disclosures by the auditors in their report.

Risk Management Policy:

The Board of Directors hereby confirms that:

1. In preparation of annual reports, applicable Accounting Standards had been followed with proper explanation relating to material departures, if any.

2. The Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the surplus or deficit of the Company for that period.

3. The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities.

4. The Directors had prepared the annual accounts on a going concern basis.

5. The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

Employees Relations:

The relations with the staff at various levels continued to be cordial and the management thanks them for the co-operation extended.

Acknowledgement:

The Board of Directors record the gratitude to the Banks and other government departments for the co-operation extended by them to the Company.

For and On Behalf of the Board of Directors

Ashutosh Pednekar
Director
DIN: 00026049

Lokesh Banker
CEO
DIN: 00021555

Gargi Mashruwala
Director
DIN: 00032543

Mumbai
July 29th, 2016
Annexure “1” extract of annual return
as on the financial year ended on 31.03.2015 (Pursuant to section 92(3) of the Companies Act, 2013 and rule 12(1) of the Companies (Management and Administration) Rules, 2014) Form No. MGT-9

1. Registration & Other details

1. CIN U85310MH2006NPL 163277
2. Registration Date 25th July 2006
3. Name of the Company St. Jude India Childcare Centres
4. Category / Sub-category of the Company - Private Company limited by guarantee and not having share capital
5. Address of the Registered office & contact details Victoria House, Pandurang Budhakar Marg, lower Parel, Mumbai 400 013 Tel : 2497 1192
6. Whether listed company NO
7. Name, Address & contact details of the Registrar & Transfer Agent, if any. NOT APPLICABLE

2. Principal business activities of the Company

- All the business activities contributing 10% or more of the total turnover of the company shall be stated

3. Particulars of holding, subsidiary and associate companies: NOT APPLICABLE

The Company does not have any Subsidiary, Holding and Associate companies.

4. Share holding pattern (Equity Share Capital Breakup as percentage of Total Equity): NOT APPLICABLE

as the company is limited by guarantee and not having share capital

i) Category-wise Share Holding

<table>
<thead>
<tr>
<th>Category of Shareholders</th>
<th>No. of Shares held at the beginning of the year (As on 1st April 2015)</th>
<th>No. of Shares held at the end of the year (As on 31st March 2016)</th>
<th>% Change during the year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Demat</td>
<td>Physical</td>
<td>Total</td>
<td>Demat</td>
</tr>
</tbody>
</table>

A. Promoters

(1) Indian

a) Individual / HUF
b) Central Govt
c) State Govt(s)
d) Bodies Corp.
e) Banks / FI
f) Any other

(2) Foreign

a) NRIs - Individuals
b) Overseas - Individuals
c) Bodies Corp.
d) Banks / FI
e) Any Other

Sub-total (A) (2):-

Total shareholding of Promoter (A) = (A)(1)+(A)(2)

B. Public Shareholding

(1) Institutions

a) Mutual Funds
b) Banks / FI
c) Central Govt
d) State Govt(s)
e) Venture Capital Funds
f) Insurance Companies
g) Fls
h) Foreign VC Funds
i) Others specify

Sub-total (B) (1):

2. Non-Institutions

a) Bodies Corp.
i) Indian
ii) Overseas
b) Individuals
i) Individual holding share capital up to >Rs. 1 lakh
ii) Individual holding share capital >Rs. 1 lakh
c) Others specify

Sub-total (B)(2):

Total Public Shareholding (B)=(B)(1) + (B)(2)

C. Shares held by Custodian for GDRs/ ADRs

Grand Total (A+B+C)

2. Principal business activities of the Company

- All the business activities contributing 10% or more of the total turnover of the company shall be stated

3. Particulars of holding, subsidiary and associate companies: NOT APPLICABLE

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as the company is limited by guarantee and not having share capital

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A. Promoters

(1) Indian

a) Individual / HUF
b) Central Govt
c) State Govt(s)
d) Bodies Corp.
e) Banks / FI
f) Any other

(2) Foreign

a) NRIs - Individuals
b) Overseas - Individuals
c) Bodies Corp.
d) Banks / FI
e) Any Other

Sub-total (A) (2):-

Total shareholding of Promoter (A) = (A)(1)+(A)(2)

B. Public Shareholding

(1) Institutions

a) Mutual Funds
b) Banks / FI
c) Central Govt
d) State Govt(s)
e) Venture Capital Funds
f) Insurance Companies
g) Fls
h) Foreign VC Funds
i) Others specify

Sub-total (B) (1):

2. Non-Institutions

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i) Indian
ii) Overseas
b) Individuals
i) Individual holding share capital up to >Rs. 1 lakh
ii) Individual holding share capital >Rs. 1 lakh
c) Others specify

Sub-total (B)(2):

Total Public Shareholding (B)=(B)(1) + (B)(2)

C. Shares held by Custodian for GDRs/ ADRs

Grand Total (A+B+C)

2. Principal business activities of the Company

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<td>Physical</td>
<td>Total</td>
<td>Demat</td>
</tr>
</tbody>
</table>

A. Promoters

(1) Indian

a) Individual / HUF
b) Central Govt
c) State Govt(s)
d) Bodies Corp.
e) Banks / FI
f) Any other

(2) Foreign

a) NRIs - Individuals
b) Overseas - Individuals
c) Bodies Corp.
d) Banks / FI
e) Any Other

Sub-total (A) (2):-

Total shareholding of Promoter (A) = (A)(1)+(A)(2)
iv) Shareholding Pattern of top ten Shareholders: (Other than Directors, Promoters and Holders of GDRs and ADRs):

<table>
<thead>
<tr>
<th>SN</th>
<th>For Each of the Top 10 Shareholders</th>
<th>Shareholding at the beginning of the year</th>
<th>Cumulative Shareholding during the year</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>No. of shares</td>
<td>% of total shares of the company</td>
<td>No. of shares</td>
</tr>
<tr>
<td></td>
<td>At the beginning of the year</td>
<td>Date wise Increase / Decrease in Promoters Shareholding during the year specifying the reasons for increase / decrease (e.g. allotment / transfer / bonus/ sweat equity etc.):</td>
<td>At the end of the year (on or before the date of separation, if separated during the year)</td>
</tr>
</tbody>
</table>

v) Shareholding of Directors and Key Managerial Personnel:

<table>
<thead>
<tr>
<th>SN</th>
<th>Shareholding of each of the Directors and Key Managerial Personnel</th>
<th>Shareholding at the beginning of the year</th>
<th>Cumulative Shareholding during the year</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>No. of shares</td>
<td>% of total shares of the company</td>
<td>No. of shares</td>
</tr>
<tr>
<td></td>
<td>At the beginning of the year</td>
<td>Date wise Increase / Decrease in Promoters Shareholding during the year specifying the reasons for increase / decrease (e.g. allotment / transfer / bonus/ sweat equity etc.):</td>
<td>At the end of the year</td>
</tr>
</tbody>
</table>

5. Indebtedness - Indebtedness of the Company including interest outstanding/accrued but not due for payment

- Secured Loans excluding deposits
- Unsecured Loans
- Deposits
- Total Indebtedness

Indebtedness at the beginning of the financial year:
- i) Principal Amount
- ii) Interest due but not paid
- ii) Interest accrued but not due

Total (i+ii+iii)

Change in Indebtedness during the financial year:
- *Addition
- *Reduction

Net Change

Indebtedness at the end of the financial year:
- i) Principal Amount
- ii) Interest due but not paid
- ii) Interest accrued but not due

Total (i+ii+iii)

6. Remuneration of directors and key managerial personnel

A. Remuneration to Managing Director, Whole-time Directors and/or Manager:

<table>
<thead>
<tr>
<th>SN</th>
<th>Particulars of Remuneration</th>
<th>Name of MD / WTD / Manager</th>
<th>Total amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Gross salary</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(b) Value of perquisites u/s 17(2) Income-tax Act, 1961</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Stock Option</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sweat Equity</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Commission as % of profit others, specify...</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Others, please specify</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total (A)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Ceiling as per the Act</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

B. Remuneration to other directors:

<table>
<thead>
<tr>
<th>SN</th>
<th>Particulars of Remuneration</th>
<th>Name of Directors</th>
<th>Total amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Independent Directors</td>
<td>Fee for attending board committee meetings</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Commission</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Others, please specify</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total (1)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Other Non-Executive Directors</td>
<td>Fee for attending board committee meetings</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Commission</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Others, please specify</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total (2)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total (B)=(1+2)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total Managerial Remuneration</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Overall Ceiling as per the Act</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

C. Remuneration to key managerial personnel other than MD / Manager / WTD

<table>
<thead>
<tr>
<th>SN</th>
<th>Particulars of Remuneration</th>
<th>Key Managerial Personnel</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Gross salary</td>
<td>CEO #</td>
</tr>
<tr>
<td></td>
<td>(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961</td>
<td></td>
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<tr>
<td></td>
<td>(c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Stock Option</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sweat Equity</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Commission as % of profit others, specify...</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Others, please specify</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
</tr>
</tbody>
</table>
### 7. Penalties / punishment / compounding of offences:

<table>
<thead>
<tr>
<th>Type</th>
<th>Section of the Companies Act</th>
<th>Brief description</th>
<th>Details of Penalty / Punishment / Compounding fees imposed</th>
<th>Authority (PD / NCIR / COURT)</th>
<th>Appeal made, if any (give Details)</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. Company</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Penalty</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Punishment</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compounding</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>B. Company</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Penalty</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Punishment</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compounding</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>C. Other Officers in default</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Penalty</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Punishment</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compounding</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

### Auditors’ Report

**To The member of St. Jude Childcare Centre**

**Report On The Financial Statements**

We have audited the accompanying financial statements of ST. JUDE INDIA CHILDCARE CENTRES ("the Company"), which comprise the Balance Sheet as at 31st March, 2016, Statement of Income and Expenditure and the Cash Flow Statement for the year then ended, and a summary of the significant accounting policies and other explanatory information.

**Management’s Responsibility For The Financial Statements**

The Company’s Board of Directors is responsible for the matters stated in Section 149(5) of the Companies Act, 2013 (the Act) with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance and the cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act, as applicable. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

**Auditor’s Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder, and the Order under section 143 [11] of the Act. We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Company’s Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

**Opinion**

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2016, and its surplus and its cash flows for the year ended on that date.

**Report on Other Legal and Regulatory Requirements**

1. As required by Section 143 (3) of the Act, we report that:
   a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
   b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
   c. The Balance Sheet, the Statement of Income and Expenditure and the Cash Flow Statement dealt with by this Report are in agreement with the books of account.
   d. In our opinion, the aforesaid financial statements comply with the Accounting Standards prescribed under Section 133 of the Act, as applicable.
   e. On the basis of the written representations received from the directors as on 31st March, 2016 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2016 from being appointed as a director in terms of Section 164 (2) of the Act.
   f. With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate Report in “Annexure A”. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company’s internal financial controls over financial reporting.
   g. With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
      i. The Company does not have any pending litigations which would impact its financial position.
      ii. The company didn’t have any long term contracts including the derivative contracts for which there were any material foreseeable losses.
      iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
   2. This report does not include a statement on the matters specified in paragraphs 3 and 4 of the Companies (Auditor’s Report) Order, 2016 (“the Order”) issued by the Central Government in terms of Section 143(11) of the Act, since the Order is not applicable to the Company, being a company licensed to operate under section 8 of the Companies Act, 2013 as specified in paragraph 15 (2) (ii) of the said Order.

For DELoitTE HaSkINS & SELLS
Chartered Accountants
(Registration No:117854 W)

(Referred to in paragraph 1 of our Report on Other Legal and Regulatory Requirements of our report of even date)

We have audited the internal financial controls over financial reporting of ST. JUDE INDIA CHILDCARE CENTRES ("the Company") as of March 31, 2016, in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management’s Responsibility for Internal Financial Controls

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor’s Responsibility

Our responsibility is to express an opinion on the Company’s internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of Internal Financial Controls Over Financial Reporting, as stated in our report.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2016, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Cash Flow statement for the Year ended 31.03.2016

A. Cash flow from operatin activities

<table>
<thead>
<tr>
<th>Year ended 31/03/16 (Rs.)</th>
<th>Year ended 31/03/15 (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surplus for the year</td>
<td>126,710,164</td>
</tr>
<tr>
<td>Adjustments for:</td>
<td></td>
</tr>
<tr>
<td>Discretion and amortisation expense</td>
<td>4,679,025</td>
</tr>
<tr>
<td>Provision for Compenated absences</td>
<td>277,172</td>
</tr>
<tr>
<td>Interest income</td>
<td>(28,618,162)</td>
</tr>
<tr>
<td>Interest expense</td>
<td>4,248</td>
</tr>
<tr>
<td>Loss on sale of Fixed Assets</td>
<td>49,200</td>
</tr>
<tr>
<td>Operating profit before working capital changes</td>
<td>103,103,127</td>
</tr>
<tr>
<td>Changes in working capital</td>
<td></td>
</tr>
<tr>
<td>Adjustments for increased / decreased in operating assets</td>
<td>(1,980,121)</td>
</tr>
<tr>
<td>Loans and advances</td>
<td>1,000,121</td>
</tr>
<tr>
<td>Other current assets</td>
<td></td>
</tr>
<tr>
<td>Adjustments for increased / decreased in operating liabilities</td>
<td>(82,500,400)</td>
</tr>
<tr>
<td>Trade payables</td>
<td>19,041,635</td>
</tr>
<tr>
<td>Other current liabilities</td>
<td>11,303,406</td>
</tr>
<tr>
<td>Cash generated from operations</td>
<td>131,548,137</td>
</tr>
<tr>
<td>Net income tax (paid) / refunds</td>
<td>287,031</td>
</tr>
<tr>
<td>Net cash flow from / operating activities (A)</td>
<td>131,835,168</td>
</tr>
</tbody>
</table>

B. Cash flow from investing activities

<table>
<thead>
<tr>
<th>Year ended 31/03/16 (Rs.)</th>
<th>Year ended 31/03/15 (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital expenditure on fixed assets, including capital advances</td>
<td>(2,102,826)</td>
</tr>
<tr>
<td>Fixed Deposit with Financial Institution:</td>
<td></td>
</tr>
<tr>
<td>- Placed</td>
<td>-</td>
</tr>
<tr>
<td>Bank balances not considered as Cash and cash equivalents</td>
<td>(627,462,032)</td>
</tr>
<tr>
<td>- Maturity</td>
<td>484,760,077</td>
</tr>
<tr>
<td>Interest received - Others</td>
<td>24,824,743</td>
</tr>
<tr>
<td>Net cash flow used in investing activities (B)</td>
<td>129,973,838</td>
</tr>
</tbody>
</table>

C. Cash flow from financing activities

<table>
<thead>
<tr>
<th>Year ended 31/03/16 (Rs.)</th>
<th>Year ended 31/03/15 (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corps donation received</td>
<td>(8,920)</td>
</tr>
<tr>
<td>Interest Paid</td>
<td>(2,248)</td>
</tr>
<tr>
<td>Net cash flow used in investing activities (C)</td>
<td>44,072</td>
</tr>
</tbody>
</table>

Net increase / (decrease) in Cash and cash equivalents (A+B+C) | 1,905,402 | 28,123,157 |

Cash and cash equivalents at the beginning of the year | 44,701,453 | 16,169,948 |
Cash and cash equivalents at the end of the year | 46,600,865 | 44,701,453 |

See accompanying notes forming part of the financial statements.

For and on behalf of the Board of Directors

Mukesh Jain
Partner
Membership No. 108262
Mumbai 1st July, 2016
Balance Sheet as on 31.03.2016

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Note No.</th>
<th>As on 31/03/16</th>
<th>As on 31/03/15</th>
</tr>
</thead>
<tbody>
<tr>
<td>A EQUITY &amp; LIABILITIES</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1 SOURCES OF FUNDS</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(a) Corpus Fund</td>
<td>3</td>
<td>64,004,888</td>
<td>63,956,268</td>
</tr>
<tr>
<td>(b) Reserves &amp; Surplus</td>
<td>4</td>
<td>328,275,452</td>
<td>201,965,288</td>
</tr>
<tr>
<td>2 Current Liabilities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(a) Trade Payables</td>
<td>5</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>(i) Total outstanding dues of Micro &amp; Small Enterprises</td>
<td>5</td>
<td>23,003,903</td>
<td>3,962,318</td>
</tr>
<tr>
<td>(ii) Total outstanding dues other than Micro &amp; Small Enterprises</td>
<td>6</td>
<td>11,996,746</td>
<td>583,250</td>
</tr>
<tr>
<td>(b) Other Current Liabilities</td>
<td>7</td>
<td>546,809</td>
<td>269,037</td>
</tr>
<tr>
<td>(c) Short Term Provisions</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>427,717,648</td>
<td>270,336,261</td>
</tr>
</tbody>
</table>

B ASSETS

| Non-Current Assets | | | |
| (a) Fixed assets | 8 | 9,461,818 | 12,418,416 |
| (i) Tangible assets | | | |
| (ii) Intangible assets | | 10,986 | 17,875 |
| (b) Long term loans and advances | 9 | 35,704,737 | 44,087,780 |
| (c) Other non-current assets | 10 | 3,472,996 | 5,248,454 |
| Total | | 427,717,648 | 270,336,261 |

For and on behalf of the Board of Directors

Mukesh Jain
Ashutosh Pednekar
Usha Banerji
Gargi Mashruwala
Partner
Hon Treasurer
Chief Executive Officer
Vice Chair Person
Membership No.108262
DIN: 00029049
DIN: 00021555
DIN: 00032543

Mumbai
July 1st, 2016

SRTT Statement

The operational costs of the 3 Centres, comprising 38 units, located in Parel, are supported by Sir Ratan Tata Trust and Navajbai Ratan Tata Trust under the Child Development and Nutrition Initiative. The grant of Rs. 2,42,77,303 is for November 2012 to October 2015 period.

During the year, we received two instalments of total Rs. 82,77,303.

The amounts were spent as follows:

Un-utilised Balance as on 31.3.15 | 2,824,008
Grant Received from Apr’15 to Mar’16 | 8,277,303
Interest Received from Apr’15 to Mar’16 | 208,406
Total Utilisation for Apr’15 to Mar’16 | 10,844,081

Un-utilised Balance as on 31.3.16 | 465,728

Grant Utilised for:
Residential Facility | 228,595.00
Human Resources | 6,775,469.00
Recreation | 0.00
Capacity Building | 9,980.00
Admin Expenses* | 3,830,037.00
Total | 10,844,081.00

*These expenses are classified as per SRTT format. It consists of Rent, Electricity, Printing & Stationery, Repairs & Maintenance expenses which are incurred for running the centre.

In terms of our report attached,

For DELOITTE HASKINS & SELLS
Chartered Accountants

We are temporarily holding additional funds as Reserve. These have been received as specific earmarked donations to be spent in 2016-17 for setting up new centres at our upcoming Cotton Green Campus and towards operating expenses for existing/new centres.
The operational costs of the 3 Centres, comprising 38 units, located in Parel, are supported by R D Tata Trust under the Child Development and Nutrition Initiative. The grant of Rs. 1,25,00,000 is for January 2016 to December 2016.

During the year, we received a first instalment of total Rs. 1,25,00,000. The amount was spent as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grant received</td>
<td>12,500,000</td>
</tr>
<tr>
<td>Interest earned</td>
<td>12,296</td>
</tr>
<tr>
<td>Amount Utilised</td>
<td>2,352,241</td>
</tr>
<tr>
<td>Unutilised Balance as on 31.3.16</td>
<td>10,160,054</td>
</tr>
<tr>
<td>Total</td>
<td>10,625,779</td>
</tr>
</tbody>
</table>

Grant Utilised for:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel Program</td>
<td>1,730,140.00</td>
</tr>
<tr>
<td>Program Cost Residential</td>
<td>115,526.00</td>
</tr>
<tr>
<td>Overhead cost*</td>
<td>506,555.00</td>
</tr>
<tr>
<td>Total</td>
<td>2,352,241.00</td>
</tr>
</tbody>
</table>

*These expenses are classified as per RDTT format. It consists of Rent, Electricity, Printing & Stationery, Repairs & Maintenance expenses which are incurred for running the centre.

## RDTT Statement

## Statement of Income and Expenditure for the Year ended 31.03.2016

### Particulars

<table>
<thead>
<tr>
<th>Note No.</th>
<th>Year ended 31.03.16 (Rs.)</th>
<th>Year ended 31.03.15 (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Income</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Donations &amp; Sponsorships</td>
<td>30,28,40,543</td>
<td>11,02,21,942</td>
</tr>
<tr>
<td>2 Other Income</td>
<td>2,89,51,699</td>
<td>1,79,03,939</td>
</tr>
<tr>
<td>3 Total Income</td>
<td>33,17,92,242</td>
<td>12,81,25,881</td>
</tr>
<tr>
<td>4 Expenses</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(a) Centre Running Expenses</td>
<td>3,94,80,204</td>
<td>3,10,23,603</td>
</tr>
<tr>
<td>(b) Centre Renovation Expenses</td>
<td>13,23,07,925</td>
<td>1,23,71,220</td>
</tr>
<tr>
<td>(c) Employee Benefits</td>
<td>2,15,40,029</td>
<td>1,83,72,598</td>
</tr>
<tr>
<td>(d) Finance Cost</td>
<td>4,248</td>
<td>-</td>
</tr>
<tr>
<td>(e) Depreciation and amortisation expense</td>
<td>46,79,925</td>
<td>62,12,269</td>
</tr>
<tr>
<td>(f) Other expenses</td>
<td>70,69,767</td>
<td>72,58,809</td>
</tr>
<tr>
<td>Total</td>
<td>20,50,82,078</td>
<td>7,52,38,498</td>
</tr>
<tr>
<td>Surplus (3 - 5)</td>
<td>12,87,10,164</td>
<td>5,28,87,382</td>
</tr>
</tbody>
</table>

See accompanying notes forming part of the financial statements.

In terms of our report attached.

For DELOITTE HASKINS & SELLS Chartered Accountants

Mukesh Jain
Partner
Membership No. 108262
Mumbai
July 1st, 2016

Ashutosh Pednekar
Hon. Treasurer
DIN: 00026049
Mumbai
July 1st, 2016

Usha Banerji
Chief Executive Officer
DIN: 00021555
Mumbai
July 1st, 2016

Gargi Mashruwala
Vice Chair Person
DIN: 00032543
Mumbai
July 1st, 2016
Notes Forming Part of the Financial Statements

1. Corporate Information

St. Jude India ChildCare Centres is a Company Limited by Guarantee registered under section 8 of the Companies Act, 2013. The Company was incorporated on 25.07.2006. As on 31.03.2016 the Company operated from following Centres at different locations:

<table>
<thead>
<tr>
<th>Location</th>
<th>No. of Centre</th>
<th>No. of Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jaipur</td>
<td>41</td>
<td>40</td>
</tr>
<tr>
<td>Delhi</td>
<td>82</td>
<td>69</td>
</tr>
<tr>
<td>Kolkata</td>
<td>37</td>
<td>34</td>
</tr>
<tr>
<td>Chennai</td>
<td>118</td>
<td>78</td>
</tr>
<tr>
<td>Total</td>
<td>203</td>
<td>157</td>
</tr>
</tbody>
</table>

During the year the Company added two more Centres, 1 at Delhi with capacity of 9 units and another at Kolkata (Premashraya) with capacity of 24 units. Also the Company had closed one centre at Kolkata (K1) which had capacity of 1.7 units. The existing K2 centre is working with 8 units as against the earlier capacity of 12 units.

The Company provides free of charge shelter facilities to families pre-selected under section 25 of the Companies Act, 1956. (Section 8 of the Companies Act 2013.)

2. Significant Accounting Policies

a) Basis of Accounting

The financial statements of the Company have been prepared in accordance with the Generally Accepted Accounting Principles in India (Indian GAAP) to comply with the Accounting Standards notified under Section 133 of the Companies Act, 2013 and the relevant provisions of the Companies Act, 2013 (the ‘2013 Act”).

The financial statements have been prepared on accrual basis under the historical cost convention. The accounting policies adopted in the preparation of the financial statements are consistent with those followed in the previous year.

b) Use of Estimates

The preparation of financial statements is in conformity with Generally Accepted Accounting Principles; requires estimates and assumptions to be made that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities on the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and differences between actual results and estimates are recognized in the periods in which the results are incurred / materialize.

c) Revenue Recognition

Donations received towards St. Jude India ChildCare Centres are considered as income when received. Revenue is recognized when it is earned and no significant uncertainty exists as to its realisation or collection. Donations received from foreign parties are recognised on permission granted from Government Authorities vide Registration under Foreign Contribution (Regulations) Act 1976 dt. 19.04.2015 (Renewed during the year for 5 years).

d) Corpus Funds

Receipts in the form of voluntary contribution made with a specific direction are treated as Corpus Funds.

e) Expenditure

Expenses are accounted on accrual basis and provisions are made for all known expenses and liabilities.

f) Fixed Assets, Intangible Assets and depreciation / Amortization

Fixed assets are stated at the original cost of acquisition less accumulated depreciation. Cost of acquisition is inclusive of incidental expenses.

Depreciation on tangible assets is provided in the Written Down Value method and the rates of depreciation are calculated based on estimated useful life as prescribed in Schedule III to the Companies Act, 2013, as under:

<table>
<thead>
<tr>
<th>Asset/Categories</th>
<th>Useful Life</th>
</tr>
</thead>
<tbody>
<tr>
<td>Computers</td>
<td>3 Years</td>
</tr>
<tr>
<td>Furniture &amp; Fixtures</td>
<td>5 Years</td>
</tr>
<tr>
<td>Vehicles</td>
<td>8 Years</td>
</tr>
<tr>
<td>Office Equipments</td>
<td>5 Years</td>
</tr>
</tbody>
</table>

Intangible Assets are amortized @ 60% on WDV basis.

Investments are classified as Current or Long Term in accordance with Accounting Standard 13 on Accounting for Investments. Long Term investments are stated at cost. Provision is made to recognise a decline, other than temporary, in the value of Long Term investments. Current investments are stated at the lower of cost and market value. Any reduction in the carrying amount of investments and any reversals of such reductions are charged or credited to the Statement of Income and expenditure.

iii) Employee Benefits

a) Short Term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits. Benefits such as salaries and ex-gratia, other compensations are recognized at the discounted amount in the Statement of Income & Expenditure in the period in which the employee renders the related service.

b) Post-Employment Benefits

i. Contribution to Provident Fund is charged to accounts on accrual basis.

A. The Gratuity benefit is accrued on the basis of an actuarial valuation and is funded through a defined benefit plan. For this purpose the Company has obtained a qualifying insurance policy from Life Insurance Corporation of India.

B. The compensated absences which are not expected to occur within 12 months are required to be determined based on actuarial valuation as per para 49 and 50 of AS 15.

i. Income Tax

No provision for taxation has been made in the accounts in view of the exemption granted to the Company under Section 11 read with Section 21 of the Income tax Act, 1981.

Provisions, Contingent Liabilities & Contingent Assets

Contingent liabilities as defined in Accounting Standard 20 on Provisions, Contingent Liabilities and Contingent Assets are disclosed by way of notes to accounts. Provision is made if it is probable that an outcome of future economic benefits will be required for an item previously dealt with as a contingent liability. Contingent Assets are neither recognised nor disclosed in financial statements.

Note 3

Corpus Funds

Donations towards Corpus Op Bil 6,39,56,368 4,77,86,420
Add: Donations Received 48,320 1,61,69,048
Total 6,40,04,688 6,39,56,368

Note 4

Reserves & Surplus

Balance as per last Balance Sheet 20,15,65,288 14,87,24,379
Add: Surplus as per Statement of Income & Expenditure Arising 12,67,15,164 5,29,87,362
Total 32,82,75,452 20,15,65,288

Note 5

Trade Payables

Other than Acceptances (Refer Note 21) 2,30,03,953 20,62,318
Total 2,30,03,953 20,62,318

Note 6

Other Current Liabilities

(i) Statutory Due Payable 8,33,872 3,99,225
(ii) Gratuity Payable 4,27,095 1,84,015
(iii) Earnst & Young Funds receipts unutilized (REFT) (Refer Note 14) 1,01,65,054 -
(iv) Unspent Grant refundable (SRTT) (Refer Note 14) 4,65,725 -

Total 1,18,86,746 5,83,250

Note 7

Short Term Provisions

Provision for Employee Benefits 5,46,809 2,69,037
Total 5,46,809 2,69,037

Note 8

Fixed Assets

A - Tangible Assets

<table>
<thead>
<tr>
<th>Assets</th>
<th>Balance as at 1 April, 2015</th>
<th>Additions</th>
<th>Disposals</th>
<th>Balance as at 31 March, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Computers</td>
<td>19,47,658</td>
<td>2,19,700</td>
<td>-</td>
<td>21,66,758</td>
</tr>
<tr>
<td>Furniture &amp; Fixtures</td>
<td>33,42,244</td>
<td>3,22,190</td>
<td>-</td>
<td>33,64,434</td>
</tr>
<tr>
<td>Vehicles</td>
<td>18,23,688</td>
<td>15,25,576</td>
<td>-</td>
<td>33,49,244</td>
</tr>
<tr>
<td>Office</td>
<td>2,69,479</td>
<td>21,000</td>
<td>-</td>
<td>14,66,479</td>
</tr>
<tr>
<td>Office</td>
<td>89,64,074</td>
<td>21,000</td>
<td>-</td>
<td>14,66,479</td>
</tr>
<tr>
<td>Office</td>
<td>30,10,021</td>
<td>21,000</td>
<td>-</td>
<td>14,66,479</td>
</tr>
<tr>
<td>Office</td>
<td>25,13,384</td>
<td>21,000</td>
<td>-</td>
<td>14,66,479</td>
</tr>
<tr>
<td>Total</td>
<td>2,38,36,802</td>
<td>17,64,738</td>
<td>6,98,542</td>
<td>2,49,76,634</td>
</tr>
</tbody>
</table>

Particulars | Year ended 31.03.16 (Rs.) | Year ended 31.03.15 (Rs.)
--- | --- | ---
Note 3 | Corpus Funds | 6,39,56,368 | 4,77,86,420
Add: Donations Received | 48,320 | 1,61,69,048
Total | 6,40,04,688 | 6,39,56,368
Note 4 | Reserves & Surplus | 20,15,65,288 | 14,87,24,379
Add: Surplus as per Statement of Income & Expenditure Arising | 12,67,15,164 | 5,29,87,362
Total | 32,82,75,452 | 20,15,65,288
Note 5 | Trade Payables | 2,30,03,953 | 20,62,318
Other than Acceptances (Refer Note 21) | 2,30,03,953 | 20,62,318
Total | 2,30,03,953 | 20,62,318
Note 6 | Other Current Liabilities | 8,33,872 | 3,99,225
Statutory Due Payable | 4,27,095 | 1,84,015
Earnst & Young Funds receipts unutilized (REFT) (Refer Note 14) | 1,01,65,054 | -
Unspent Grant refundable (SRTT) (Refer Note 14) | 4,65,725 | -
Total | 1,18,86,746 | 5,83,250
Note 7 | Short Term Provisions | 5,46,809 | 2,69,037
Provision for Employee Benefits | 5,46,809 | 2,69,037
Total | 5,46,809 | 2,69,037
Note 8 | Fixed Assets | | | |
## A - Tangible Assets (cont.)

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Balance at 1st April, 2015</th>
<th>Depreciation/amortisation for the year</th>
<th>Accumulated Depreciation/amortisation as at 31st March, 2016</th>
<th>Net Block Balance at 31st March, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) Computer</td>
<td>16,66,694 (46,473)</td>
<td>1,03,410</td>
<td>18,30,104</td>
<td>2,80,864</td>
</tr>
<tr>
<td>Previous Year</td>
<td>13,37,908 (46,473)</td>
<td>2,92,319</td>
<td>16,66,694</td>
<td>2,92,364</td>
</tr>
<tr>
<td>(ii) Furniture and Fixtures</td>
<td>17,55,419</td>
<td>8,01,616</td>
<td>28,57,035</td>
<td>19,54,456</td>
</tr>
<tr>
<td>Previous Year</td>
<td>16,48,748 (46,473)</td>
<td>10,70,862</td>
<td>27,19,610</td>
<td>17,55,456</td>
</tr>
<tr>
<td>(iii) Vehicles</td>
<td>49,69,159 (46,473)</td>
<td>30,31,691</td>
<td>80,32,630</td>
<td>60,01,449</td>
</tr>
<tr>
<td>Previous Year</td>
<td>49,13,817 (46,473)</td>
<td>21,17,342</td>
<td>70,26,760</td>
<td>49,13,817</td>
</tr>
<tr>
<td>(iv) Office Equipment</td>
<td>30,06,884</td>
<td>9,66,191</td>
<td>39,63,075</td>
<td>30,06,884</td>
</tr>
<tr>
<td>Previous Year</td>
<td>34,77,555 (46,473)</td>
<td>26,59,329</td>
<td>61,28,884</td>
<td>34,77,555</td>
</tr>
<tr>
<td>Total Previous Year</td>
<td>1,14,18,386 (52,32,069)</td>
<td>46,72,136 (61,39,844)</td>
<td>1,54,41,180 (1,14,18,386)</td>
<td>94,61,818 (1,24,18,416)</td>
</tr>
</tbody>
</table>

## B - Intangible Assets

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Balance at 1st April, 2015</th>
<th>Additions</th>
<th>Other adjustments</th>
<th>Balance at 31st March, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) Computer Software</td>
<td>2,49,845</td>
<td>-</td>
<td>-</td>
<td>2,49,845</td>
</tr>
<tr>
<td>Total Previous Year</td>
<td>2,49,845 (2,23,224)</td>
<td>-</td>
<td>(26,621)</td>
<td>2,49,845 (2,49,845)</td>
</tr>
</tbody>
</table>

## C - Depreciation and amortisation expenses

### Particulars

<table>
<thead>
<tr>
<th>Particulars</th>
<th>For the year ended 31st March, 2016</th>
<th>For the year ended 31st March, 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) Depreciation and amortisation for the year on tangible assets</td>
<td>46,72,136</td>
<td>61,39,844</td>
</tr>
<tr>
<td>(ii) Depreciation and amortisation for the year on intangible assets</td>
<td>7,789</td>
<td>7,425</td>
</tr>
<tr>
<td>Total</td>
<td>4,679,925</td>
<td>6,212,269</td>
</tr>
</tbody>
</table>

Note 9

Long Term Loans & Advances

(Incurred during the year)

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Amount (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>(a) Security Deposits</td>
<td>28,73,000</td>
</tr>
<tr>
<td>(b) Capital Advances</td>
<td>3,60,578</td>
</tr>
<tr>
<td>(c) Fixed Deposit with financial Institution</td>
<td>3,00,000</td>
</tr>
<tr>
<td>(d) Tax Deducted at Source</td>
<td>24,71,159</td>
</tr>
<tr>
<td>Total</td>
<td>3,57,04,737</td>
</tr>
</tbody>
</table>

Year ended 31.03.15 (Rs.)

34,72,996

Year ended 31.03.16 (Rs.)

52,48,454

Note 10

Other Non-CURRENT Assets

Accruals

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Amount (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i) Interest accrued on deposits</td>
<td>34,72,996</td>
</tr>
<tr>
<td>Total</td>
<td>34,72,996</td>
</tr>
</tbody>
</table>

Note 11

Cash and Bank Balances

Note 12

Short Term Loans & Advances

Note 13

Other Current Assets

Note 14

Donations

Note 15

Other Income

Donations (including under section 35AC of Income Tax Act 1961)

- Foreign Contribution (Regulation) Act – FCRA
- General – (Refer (ii) below)

3,36,654

Note 16

The Company has received the donation with the condition that “If the amount is not spent within the specified period” the unspent amount is payable to the Donor at the end of the specified period. An amount of Rs. 1,08,25,779 unspent as on 31st Mar, 2016 is recorded as liability and corresponding amount is reduced from donations received during the year.

Note 17

Other Income

Interest from Banks on:

- Fixed Deposit
- Other Account

Year ended 31.03.16 (Rs.)

51,903

Year ended 31.03.15 (Rs.)

2,11,836

- 2,41,45,653

- 1,87,287

- 34,13,992

- 70,194

- 63,123

- 1,40,04,337

- 80,20,850

- 1,04,572

- 2,80,364

- 1,85,00,000

- 152,529,651

- 50,00,000

- 7,70,677

- 150,310,892

- 2,55,93,425

- 2,14,98,903

- 2,81,709

- 2,81,709

- 10,086

- 1,01,60,054

- 2,274

- 2,07,60,608

- 17,875

- 2,14,98,903

- 4,679,925

- 6,212,269

- 2,40,00,000

- 55,65,065

- 46,47,983

- 51,903

- 2,81,709

- 2,81,709

- 19,06,770

- 80,20,850

- 1,04,572

- 2,80,364

- 150,310,892

- 2,55,93,425

- 12,13,43,711

- 10,086

- 71,03,954

- 13,35,055

- 150,310,892

- 7,70,677

- 2,55,93,425

- 12,13,43,711

- 150,310,892

- 7,70,677

- 2,55,93,425

- 12,13,43,711

- 150,310,892

- 7,70,677

- 2,55,93,425

- 12,13,43,711

- 150,310,892

- 7,70,677
### Note 16
Centre Running Expenses

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Year ended 31/03/16 (Rs.)</th>
<th>Year ended 31/03/15 (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Repairs &amp; maintenance</td>
<td>38,30,928</td>
<td>46,50,389</td>
</tr>
<tr>
<td>Housekeeping Expenses</td>
<td>58,62,684</td>
<td>49,26,646</td>
</tr>
<tr>
<td>Rent for Centres</td>
<td>78,30,826</td>
<td>78,03,792</td>
</tr>
<tr>
<td>Nutritious / Starter Food Expenses</td>
<td>29,78,132</td>
<td>23,42,361</td>
</tr>
<tr>
<td>Electricity Expenses</td>
<td>32,17,619</td>
<td>14,10,544</td>
</tr>
<tr>
<td>Activity &amp; cultural Expenses</td>
<td>28,54,861</td>
<td>9,27,755</td>
</tr>
<tr>
<td>Conveyance Expenses</td>
<td>8,06,904</td>
<td>6,04,770</td>
</tr>
<tr>
<td>Gas &amp; Cooking Expenses</td>
<td>7,91,714</td>
<td>10,67,762</td>
</tr>
<tr>
<td>Transport Charges</td>
<td>20,86,773</td>
<td>17,17,799</td>
</tr>
<tr>
<td>Stationary &amp; Xerox Expenses</td>
<td>6,27,281</td>
<td>6,71,449</td>
</tr>
<tr>
<td>Laundry Expenses</td>
<td>5,56,040</td>
<td>4,72,386</td>
</tr>
<tr>
<td>Water Expenses</td>
<td>10,20,026</td>
<td>7,75,430</td>
</tr>
<tr>
<td>Vehicle Expenses</td>
<td>12,96,126</td>
<td>7,75,429</td>
</tr>
<tr>
<td>Commission</td>
<td>-</td>
<td>4,36,204</td>
</tr>
<tr>
<td>Medical &amp; Financial Ad</td>
<td>5,61,166</td>
<td>11,03,386</td>
</tr>
<tr>
<td>Accommodation Expenses</td>
<td>35,868</td>
<td>1,55,192</td>
</tr>
<tr>
<td>Staff Training Expenses</td>
<td>27,724</td>
<td>39,844</td>
</tr>
<tr>
<td>Purchase of Rainwear, Umbrellas &amp; Shoes</td>
<td>96,026</td>
<td>61,853</td>
</tr>
<tr>
<td>Donations</td>
<td>25,00,000</td>
<td>-</td>
</tr>
<tr>
<td>Garden Improvement</td>
<td>3,42,065</td>
<td>1,55,007</td>
</tr>
<tr>
<td>Centre Consumables</td>
<td>4,41,616</td>
<td>8,42,703</td>
</tr>
<tr>
<td>Security Expenses</td>
<td>16,53,935</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>3,94,80,204</strong></td>
<td><strong>3,10,23,603</strong></td>
</tr>
</tbody>
</table>

### Note 17
Centre Renovation Expenses

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Year ended 31/03/16 (Rs.)</th>
<th>Year ended 31/03/15 (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Renovation Costs* (see note below)</td>
<td>13,23,07,925</td>
<td>1,23,71,220</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>13,23,07,925</strong></td>
<td><strong>1,23,71,220</strong></td>
</tr>
</tbody>
</table>

Note: During the year, the company pursuant to the Agreement entered into with The Tata Memorial Centre (TMC) at Rajas Nagar, Cotton Green (East) Mumbai jointly undertook project to repair/ renovate buildings provided by Mumbai Port Trust.

### Note 18
Employee Benefits Expenses

- Salary & Wages: 1,95,13,818
- Contribution to Provident Fund: 10,95,177
- Gratuity: 6,31,465
- Staff welfare expenses: 2,30,612

**Total**: 2,15,40,059

### Note 19
Finance Cost

- Interest on Delayed payment of TDS: 4,248
- Other interest: -

**Total**: 4,248

### Note 20
Other Expenses

- Professional Charges: 4,32,09,044
- Office Expenses: 249,982
- Telephone Postage & Courier Expenses: 507,690
- Payment to Auditors - Ref: Note 6 (i) below: 80,876
- Advertisement Expenses: -
- Books and Periodicals: 48,234
- Bank Charges: 26,925
- Insurance Charges: 587,098
- Membership Fees: 10,620
- Professional Tax: -
- Loss on sale of fixed Assets: 49,200
- Miscellaneous expenses: 495,218

**Total**: 7,069,767

**Note 6 (i)**

- Payments to the auditors comprises:
  - For Statutory Audit (including Service Tax): 805,000
  - Reimbursement of Expenses: 3,976

**Total**: 809,876

**Note 21**
There are no amounts due to the suppliers covered under Micro, Small and Medium Enterprises Development Act, 2006. Further the information required to be disclosed pursuant to provisions of MSME 2006 are not applicable. This information takes into account only those suppliers who have responded to the enquiries made by the Company for this purpose. This has been relied upon by the auditors.

**Note 22**
Capital and other commitments

Estimated amount of contracts remaining to be executed on capital account and not provided for Rs. 4,57,957 (previous year - Rs).

**Note 23**
The Company is a Small and Medium size Company (SMC) as defined in the general instructions in respect of Accounting Standards notified under The Companies Act, 2013. Accordingly, the Company has complied with the Accounting Standards as applicable to small and medium size Company.

**Note 24**
Earning in Foreign Currency

<table>
<thead>
<tr>
<th>Particulars</th>
<th>Financial Year 2016-17</th>
<th>Financial Year 2015-16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earnings</td>
<td>7,28,15,870</td>
<td>7,28,15,870</td>
</tr>
<tr>
<td>Total</td>
<td>7,28,15,870</td>
<td>7,28,15,870</td>
</tr>
</tbody>
</table>

**Note 25**
Employee Benefits

Principal actuarial assumption for gratuity and compensated absences provision

- Salary Escalation: 8% p.a.
- Discount: 7.9% p.a.
- Normal Retirement age: 65 & 70 Years

**Note 26**
Related party transactions

- Key Management Personnel (KMP) Remuneration: Rs. 18,46,600
- Other Expenses: Rs. 50,000

**Note 27**
This company is registered under section 8 of the Companies Act, 2013. Accordingly, the Company has complied with the Accounting Standards as instructed in respect of Accounting Standards notified under The Companies Act, 2013.

**Note 28**
As required by Schedule VII to the Companies Act, 2013, the expenses are presented under the natural heads of account. Considering the nature of activities carried out by the centres a functional presentation of the expenses are as under:

**Note 29**
The previous year’s figures have been regrouped/reclassified whenever necessary to correspond with current year’s classification / disclosures.
“St. Judes fills in a crucial gap of providing free accommodation and holistic support to children during treatment. Tata Memorial Centre is soon going to extend its facilities to Vishakhapatnam, Chandigarh and Guwahati. We would like St. Judes to be there to bridge the gap for the child patients at these hospitals. Why St. Judes? Because their work is consistent and dependable, and their model is sustainable.”

Dr. Rajendra Badwe, Director, Tata Medical Centre